
Setting the Standard in Health Care Excellence

October 29, 2024

Board of Supervisors
County of Ventura
800 South Victoria Avenue
Ventura, CA 93009

Subject:

Approval, Authorization and Ratification for the Health Care Agency (HCA) Director or Designee to Sign an Acknowledgement of Grant Terms and Conditions from the California Department of Health Care Services (DHCS) under the Capacity and Infrastructure, Transition, Expansion and Development Program – Intergovernmental Transfer (IGT), Part of the California Providing Access and Transforming Health (PATH-CITED) Initiative, Effective March 6, 2024. Adoption of the Attached Resolution to Add 8 New Regular Full-Time Equivalent Positions in the Ventura County Health Care Agency Effective October 29, 2024; Authorization for the Auditor-Controller to Process the Necessary Budgetary Transactions (Recommendation No. 3 Requires a 4/5ths Vote)

Recommendations:

1. That your Board approve, and authorize the Health Care Agency (HCA) Director or designee to sign, an acknowledgement of grant terms and conditions from the California Department of Health Care Services (DHCS) under the Capacity and Infrastructure, Transition, Expansion and Development Program – Intergovernmental Transfer (IGT), which is part of the California Providing Access and Transforming Health (PATH-CITED) Initiative, effective March 6, 2024 and ratify HCA's provision of services under the terms of the grant in anticipation of your Board's approval.
2. That your Board adopt the attached Resolution (Exhibit 1) to add 8 (eight) new regular, full-time equivalent positions in the Ventura County Health Care Agency, effective October 29, 2024 as follows:

ADD:

Job Code	Description	Business Unit	Budget Unit	FTE	Compensation Frequency	Salary Range
01719	Community Health Worker	HCA Hospitals	3301	1	Hourly	\$21.050908-\$29.563534
00170	Public Health Social Worker III/IV	HCA Ambulatory Care	3320	1	Monthly	\$5,022.64-\$7,945.94
01719	Community Health Worker	HCA Ambulatory Care	3320	2	Hourly	\$21.050908-\$29.563534
00431	Behavioral Health Clinician III/IV	HCA Ambulatory Care	3320	3	Monthly	\$5,877.27-\$8,642.00
01075	Sr Behavioral Health Manager	HCA Ambulatory Care	3320	1	Monthly	\$9,687.54-\$13,563.88

- That your Board authorize the Auditor-Controller to process the accounting transactions necessary to revise appropriations, revenue and unrestricted net position as follows: (Requires a 4/5ths Vote)

HCA - Fund E500 Ventura County Medical System, Division 3300

INCREASE 3300	Salaries and Benefits	\$3,525,582
INCREASE 3300	Services & Supplies	\$1,794,041
INCREASE 3300	Intergovernmental Revenues	\$2,659,812
DECREASE 3300	Unrestricted Net Position (UNP)	\$2,659,811

Reason for Ratification:

DHCS provided approval notice of the application on March 6, 2024 and required a response within 24 hours to confirm acknowledgment and acceptance of the terms leaving little time to come to your Board prior to submission of the acknowledgement. Since then, coordination has occurred to determine allocation and amounts per department within the Health Care Agency.

Fiscal Impact:

Mandatory: No
 Source of Funding: Department of Health Care Services, UNP
 Funding Match Required: Yes 50%
 Impact on Other Departments: N/A

Summary of Annual Revenues and Costs Under this Agreement for Ventura County Health Care Agency:

	<u>FY 2024-25</u>	<u>FY 2025-26</u>
Revenue:	\$1,773,208	\$886,604
Direct Cost:	\$3,546,415	\$1,773,208
Indirect Costs:	minor	minor
Net Revenue (Costs):	\$1,773,208	\$886,604

Current Fiscal Year Budget Projections:

Current FY 2024-25 Budget Projections for Ventura County Medical System #3300				
	Adopted Budget	Adjusted Budget	Projected Actual	Estimated Savings/(Deficit)
Expenditures	\$720,985,484	\$720,985,484	\$720,985,484	\$0
Revenue	\$721,404,225	\$721,404,225	\$721,404,225	\$0
Operational Income/(Loss)	\$418,741	\$418,741	\$418,741	\$0

The operational income includes "Operating Transfers In" that are primarily attributed to County contribution.

Background:

CalAIM is a statewide population health initiative within the Med-Cal program designed to build a whole system, person-centered approach to care, integrating clinical and social services in support of people’s health and wellbeing across their lifespans.

Launched in January 2022, the Enhanced Care Management (ECM) and Community Supports components of CalAIM serve the needs of Medi-Cal’s most at-risk beneficiaries through intensive care management and services in the community to address social needs such as housing supports offered by the Health Care Agency’s Ambulatory Care Division.

HCA's Ambulatory Care Division serves as the implementation hub for the development, launch, and administration of ECM and Community Supports, contracted through Gold Coast Health Plan.

The State of California's PATH-CITED program awards grants to providers of CalAIM ECM and Community Supports services to build, scale, and maintain the capacity necessary to implement these programs. This can include activities that increase the provider workforce; modifying, purchasing and developing necessary clinical, referral, billing, data reports and IT systems; providing upfront funding for infrastructure and equipment purchases; financial support of activities that evaluate and monitor implementation; and outreach to populations traditionally under-resourced and/or underserved.

At the February 28, 2023 Board Meeting (Item 59), your Board approved the PATH-CITED 1 Grant Award in the amount of \$5,816,377, and authorized HCA to submit applications for future funding rounds of PATH-CITED.

At the July 23, 2024 Board Meeting (Item 38), your Board approved the PATH-CITED 3 Grant Award in the amount of \$1,591,464.

Strategic Plan Priority:

These funds and services contribute to the Board of Supervisors' 2024-2027 Strategic Plan priority to provide 'Healthy, Safe, and Resilient Communities', goal (1) Provide equitable and timely access to quality healthcare, mental health, and public health services.

Discussion:

The launch of CalAIM ECM and Community Supports has required significant investments in care management capabilities, ECM and Community Supports infrastructure, information technology, and workforce capacity across Medi-Cal Managed care plans, city and county agencies, providers, and other community-based organizations. DHCS has allocated funding for capacity building and infrastructure through the PATH-CITED grants program.

HCA submitted a proposal for PATH-CITED 2 on May 31, 2023 that integrated the capacity building and infrastructure needs across two departments within Health Care Agency (hospitals and ambulatory care). DHCS, notified HCA on October 30, 2023 of its intent to award \$10,802,650 of the \$13,727,258 requested. Through a special provision of the CalAIM 1115 Demonstration Waiver, DHCS made available additional funding for IGT-eligible entities such as public safety net hospital systems. PATH-CITED-IGT eligible applications were first considered for PATH-CITED Round 2 and then were considered

in part or whole for PATH-CITED IGT. Upon review and coordination across HCA divisions and departments qualified for **\$5,319,623** of those funds.

The award of **\$5,319,623** requires a 50% match. Therefore, the net award total is \$2,659,812 and will require a match of the same amount from the County Budget Units receiving funding.

The table below summarizes key activities and funding amounts by Agency:

Agency	Activities	Funding Amount
HCA/Hospital	Provide health care services to the Birth Equity Population of Focus. <ul style="list-style-type: none"> • OB Manager (10% FTE incumbent) • CMO for VCMC & Santa Paula Hospitals (15% FTE incumbent) • Health Equity Lead for VCMS (20% incumbent) • LCSW (10% FTE incumbent) • Lactation Consultant (10% FTE incumbent) • RN Discharge Planner (10% incumbent) • Trilingual CHW (20% FTE incumbent) • RN/NP (15% FTE incumbent) • CHW (1 FTE new) 	\$291,328
HCA/ Ambulatory Care	Develop, launch, and implement ECM infrastructure to serve Birth Equity populations of focus, and Children and Youth population of focus. Expand the capacity of Recuperative Care and Aging/Long-Term Care Community Supports. <ul style="list-style-type: none"> • Centering Pregnancy Program Implementation • International Board-Certified Lactation Consultant Training • Centering Pregnancy Program Fees • Public Health Social Worker (1 FTE new) • CHW (2 FTE new) • Behavioral Health Clinician (3 FTE new) • CRM Database and Bed Board Application for Recuperative Care • Recuperative Care Facility Furniture and Supplies 	\$2,304,390

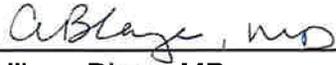
	<ul style="list-style-type: none"> • Indirect Expenses • CHW (2 FTE Outreach Workers incumbent) • Behavioral Health Clinician (1 FTE new) • Director of Complex Care (90% FTE incumbent) • Staff Services Manager (90% FTE incumbent) • Clinical Nurse Manager (90% FTE incumbent) • Chief Medical Quality Officer (20% FTE incumbent) • Program Administrator Recuperative Care (100% incumbent) 	
HCA/ Hospitals/ IT Division	<ul style="list-style-type: none"> • Cerner HealthCare License and EDW • HCA Reporting Data Warehouse • Project Manager consultants • Business Analyst, Informatics Analyst, Project Manager, Developer positions. 	\$2,723,905
Total		\$5,319,623

The project will facilitate the transition to CalAIM through ECM/Community Supports designed to identify and manage comprehensive/complex needs to reduce health disparities and improve quality health outcomes. The specific goals are to:

1. Develop, launch, and implement ECM infrastructure to serve Birth Equity populations of focus across multiple VCHCA departments
2. Develop, launch, and implement ECM infrastructure to serve the Children and Youth populations of focus across 13 VCHCA clinics
3. Expand the capacity of Recuperative Care Community Supports
4. Increase the provision of Aging/Long-Term Care Community supports

Reimbursement for PATH-CITED activities will be generated by achievement of milestones tied to activities and budgeted amounts and claimed as part of a quarterly reporting process.

This letter has been reviewed by the County Executive Office, County Counsel, and Auditor-Controller’s Office. If you have any questions regarding this item, please call Deanna Handel, Director of Complex Care Coordination at (805) 339-1120.



Allison Blaze, MD
CEO, Health Care Agency Ambulatory Care



Theresa Cho, MD
Director, Health Care Agency

Attachments:

Exhibit 1 – Resolution to Add 8 Full-Time Regular Positions in the Ventura County Health Care Agency

Exhibit 2 – PATH Guidance: Capacity and Infrastructure Transition Expansion and Development (PATH-CITED) Initiative

Exhibit 3 – Acknowledgement of Grant Terms and Conditions