

**From:** [Samuel Phang](#)  
**To:** [ClerkoftheBoard](#)  
**Subject:** Public comment BOS 10/8/24 Agenda Item #55  
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Dear County Supervisors,

We, physicians in the UAPD Regular Unit, stand in full solidarity to support our Per Diem colleagues, and ask that you approve this Memorandum of Agreement. Our Per Diem physicians play an essential role to provide health care access to our patients in both primary care and urgent care. They carry primary care patient panels, assist with quality metrics, and fill in the gaps for provider shortages. Their contribution is greatly appreciated by all. Thank you.

Samuel Phang, MD  
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