



COUNTY of VENTURA
COUNTY EXECUTIVE OFFICE

Sevet Johnson, PsyD
County Executive Officer

Mike Pettit
Assistant County Executive Officer

Kaye Mand
County Chief Financial Officer

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Assistant County Executive
Officer/
Human Resources Director
Labor Relations

June 6, 2023

Board of Supervisors
County of Ventura
800 South Victoria Avenue
Ventura, California 93009

Subject: Public Hearing Regarding Adoption of an Amendment to the 2021-2023 Memorandum of Agreement between the County of Ventura and the Ventura County Professional Peace Officers Association – Patrol Unit, With No Material Impact on Funding Status of Retirement System; and Waiver of Second Public Hearing.

Recommendations:

It is recommended that your Board:

1. Commence a public hearing on adoption of an amendment to the 2021–2023 Memorandum of Agreement (MOA) between the County of Ventura (County) and the Ventura County Professional Peace Officers Association – Patrol Unit (VCPPOA); and
2. Waive the second public hearing required by Article 20, Section 2006(B), of the Personnel Rules and Regulations, and adopt the proposed amendment to the MOA at the conclusion of the hearing.

Fiscal/Mandates Impact:

Mandatory:	No
Source of Funding:	Various
Funding Match Required:	No
Impact on Other Departments:	Varies

Summary of Fiscal Impact:

	<u>FY 2022-23</u>	<u>FY 2023-24</u>
Total Cost*	\$0	\$73,863

*The fiscal impact assumes that VCPPOA members' health plan enrollments remain the same for plan year 2023.

California Government Code sections 31515.5 and 23026 require that the County give written notice of any salary and benefit changes, including an explanation of the financial impact of the change on the funding of the County's retirement system. The cost of the three proposed Employee Incentive Programs is anticipated to be approximately \$73,863 and is not included in pensionable compensation. Accordingly, we do not expect the recommended action to have a negative or material impact on the funding status of the retirement system.

Discussion:

In November 2021, the MOA between the County and VCPPOA was adopted by your Board. The VCPPOA MOA covers the classification series within the Department of Airports, Harbor Department, and the General Services Agency.

The proposed amendment to the MOA allows an agency/department, with the approval of the County Executive Officer, to grant a pay/salary adjustment within the existing pay/salary range of an identified job classification (e.g., Harbor Patrol Officer II) or classifications (e.g., Harbor Patrol Officer I/II/III) for some or all of the individuals employed in any such job classification(s) within an organizational unit or entire Agency/Department.

As a result of the COVID-19 pandemic and the subsequent economic downturn, the national and regional economies are undergoing a period of significant turbulence marked by supply shortages, persistent, steep inflation, and critical labor market tightness. The County competes with other government employers and the private and non-profit sector to recruit and retain employees.

Consequently, the County is experiencing sustained and widespread increases in vacancy and turnover rates in numerous positions. Recent recruitments for mission-critical positions have resulted in lower-than-expected interest by qualified applicants, leaving many positions vacant. The employment offers that are being extended to candidates are for a rate of pay that is higher on the pay scale than in years past – usually from the mid-to-upper range of the salary schedule. This practice has resulted in the unintended consequence of a pay disparity between employees who have been with the County for years and those who are newly hired.

The proposed amendment will allow County agency/departments to compete for and retain highly sought after and difficult-to-find positions to continue to provide County Services.

In addition, three new incentive payment programs have been designed to enhance the County's competitiveness in the labor market: a New Hire Incentive, an Employee Referral Incentive, and an Employee Retention Incentive. These incentives are recruitment and retention tools commonly used in the private sector that we believe are

appropriate to utilize at the County when market conditions warrant, with the approval of the County Executive Officer, or designee.

We are recommending the addition of new Article 36 Employee Incentive Programs to the MOA as follows:

- A. **Sec. 3601 – New Hire Incentive** in an amount up to ten percent (10%) of the newly hired employee's current annual base wage, upon agency head recommendation and the approval of the CEO (or designee). This program aims to incentivize applicants to apply for open recruitments that have been challenged with low candidate interest. The incentive would be paid to the newly hired employee in a single lump sum that would be repayable should the new employee fail to remain in a County classification covered by the VCPPOA MOA for a minimum of 4,160 compensable hours.

Our office estimates approximately five (5) New Hire Incentive to be paid in the 2023-2024 fiscal year at an approximate cost of \$29,215.

- B. **Sec. 3602 – Employee Referral Incentive** in the gross amount of five hundred dollars (\$500) per referral to incumbent County employees who assist the County's recruitment efforts by referring external candidates to positions for which there is a competitive market. The Director of Human Resources, or designee, shall determine the positions eligible to receive the Employee Referral Incentive. The referred candidate must be hired and must successfully complete the required probationary period before the incentive payment will be made.

Our office estimates approximately three (3) Employee Referral Incentives to be paid in the 2023-2024 fiscal year at an approximate cost of \$1,500.

- C. **Section 3603 - Employee Retention Incentive** of up to ten percent (10%) of the base annual salary of County employees in high performing, difficult to retain positions, upon agency recommendation and the approval of the CEO (or designee). Additionally, the employee must submit verifiable proof that they have received an employment offer from an outside employer. The incentive would be paid in a single lump sum not to exceed the difference between the employee's current base annual wage and the amount of the verified competitive job offer but not to exceed ten percent (10%) of base. The incentive would be repayable should the employee fail to remain employed by the County for a minimum of 4,160 compensable hours.

Our office estimates approximately five (5) Employee Retention Incentives to be paid in the 2023-2024 fiscal year at an approximate cost of \$43,148.

To be in compliance with the new law (AB 1949) that took effect on January 1, 2023, the parties have agreed to amend section 1604 Bereavement Leave, to allow employees to

be absent up to five (5) working days for the death of an immediate family member. The additional two (2) working days may be compensated by the employee using accrued annual leave or vacation, accrued sick leave, or leave without pay.

Additionally, the County of Ventura and VCPPOA agreed to add language that establishes a Medical Opt-Out Option for VCPPOA members who do not wish to participate in County Sponsored health plans. This language was added to, among other things, ensure the program is in compliance with regulatory requirements.

Summary:

If approved by your Board, this amendment to the VCPPOA MOA will address the increase in vacancy and turnover rates that the County has been experiencing while allowing the County to be competitive in a difficult labor market. The revision of the Bereavement Leave section will ensure we are in compliance with a new law that went into effect on January 1, 2023. Furthermore, the adoption of the new language that establishes a Medical Opt-Out Option for VCPPOA members who do not wish to participate in County Sponsored health plans will ensure that we are in compliance with regulatory requirements.

A copy of the proposed amendment is attached as Exhibit 1. We recommend that your Board commence a public hearing on adoption of the amendment to the MOA between the County and VCPPOA, waive the second hearing, and adopt the proposed amendment at the end of the hearing.

This letter has been reviewed by the County Executive Office, the Auditor-Controller's Office, the Ventura County Civil Service Commission, and County Counsel. If you have any questions regarding this item, please call me at (805) 654-2561.

Respectfully submitted,



Shawn Atin
Assistant County Executive Officer/Human Resources Director



Sevet Johnson, PsyD
County Executive Officer

c: Jeffery S. Burgh, Auditor-Controller
Tiffany N. North, County Counsel
Mike Pettit, Assistant County Executive Officer

Board of Supervisors

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Kaye Mand, Assistant County Executive Officer/Chief Financial Officer
J. Tabin Cosio, Chief Deputy Executive Officer
Ventura County Professional Peace Officers Association – Patrol Unit

Attachments:

- Exhibit 1 – VCPPOA Patrol Unit 2021 – 2023 MOA Amendment
- Exhibit 2 – Civil Service Commission Letter